Develop a Global Partnership for Development



Jacomina de Regt Community Driven Development coordinator, Africa Region, World Bank

June 16, 2005 MDG and Small Scale Mining

MDG 8 goal and indicators

- Open trading and financial system with commitment to good governance, development and poverty reduction, nationally and internationally
- Debt reduction..leave it to the G8 meeting
- Develop decent and productive work for youth
- Provide access to affordable essential drugs
- In cooperation with private sector, make available benefits of new technologies, Information + Communication technologies



Objectives

- What is Community Driven Development?
- What kind of partnerships are being developed to further CDD?
- How does the CDD approach fit with ASM?
- What could be your role in these partnerships?



CDD's multiple aims: poverty reduction, governance,

empowerment and service delivery

- Empower communities: participatory diagnosis and decision making, resources and authority to implement
- Empower local governments: fiscal and administrative decentralization, block grants
- Re-align central agencies to ensure service delivery at the local level: from direct service delivery to policy, standard setting and enforcement; facilitation and training, monitoring and evaluation
- Ensure transparency and accountability at all levels
- Make it a learning by doing process and build capacity and partnerships along the way



- Poor people must participate in their own development
- Long and weak lines of accountability between local services and central gov't
- Local conditions vary widely: standardized solutions often don't work
- → Increased flexibility and strong downward accountability are needed to achieve results at local level



The Response: Participatory Pro-Poor Local Governance

- Decentralization to link governance and development at the local level
- Pro-poor decentralization requires:
 - ... accountability to poor communities
 - ... adequate local resources and capacity ... empowerment of CBOs in partnership with local service providers
 - ... effective monitoring of local MDG results and LG performance



Elements Contributing to CDD

Empowerment (Inclusion)

- Opportunities available to people and communities...
- Capabilities of people and communities...
- ... to participate effectively in governance, service provision, and private sector growth.

Local Governance (not just gov't)

- Popular
 Participation in planning and other decision processes
- Decision-making arrangements (allocation of authority)
- Enforcement of rules governing official and private action
- Accountability of decision-makers, implementors, and rule enforcers

Public Service Provision

- Resource mobilization and mgmt (Financing, financial mgmt, and procurement systems)
- (Organization of service producers -- public vs. private vs. NGO vs. CBO -- and performance improvement)

> Service delivery

Private Sector Growth

- Economic
 Infrastructure
 and Services
 (general and
 targeted)
- Human,
 Social and
 Institutional Capital
 (capacity to
 participate in
 markets)
- Local Business Enabling Environment (governance & strategic partnerships)



Partnerships required

- Within the community and with NGO and private sector
- Between community and local government
- Between sectors and local government
- At the national level in policy formulation
- At the meta-policy discussion level



Community level partnership building

- Social analysis and participatory diagnosis/planning
- Livelihoods Analysis approach
- Pro-active prevention of conflict
- Transparent rules of the game
- Communicate, inform, communicate



Partnerships between community and other actors

- Community Foundations: private sector and philantropy and communities
- Community and local government
- Community and NGO sector



Partnerships between central and local level

- Most difficult for service oriented sectoral ministries to switch roles
- Probably even more difficult for ministries dealing with Mineral Resources



At the central government level: poverty reduction, governance and service delivery

- These are obvious themes in PRSPs and in dealings with donors
- Very few use a holistic lens of linking the three objectives
- Toolkit for putting a CDD lens on PRSP



CDD/PRSP Stock Taking Matrix

Worse	2	3	4	5 Better
1 Empowering communities	2 Empowering local governments	3 Realigning the centre	4 Improving accountability	5 Building capacity
A1 Vision, strategy and action plans on community empowerment	Vision, strategy and action plans on empowerment of local government	Vision, strategy and action plans on realigning the centre	A4 Vision, strategy and action plans on improvement of accountability	Vision, strategy and action plans on capacity building
B1 Enabling environment for community empowerment	B2 Enabling environment for empowerment of local government	Enabling environment for realigning the centre	Enabling environment for improvement of accountability	Enabling environment for capacity building
Tangible results in community empowerment	C2 Tangible results in empowerment of local government	C3 Tangible results in realigning the centre	C4 Tangible results in improvement of accountability	C5 Tangible results in capacity building



- African continental institutions paying attention to local governance
- Country by country level harmonization with donors necessary
- Private sector, national and transnational, to link up with the CDD approach
- Transnational networks and coalitions of global civil society



- Our lending for CDD is about 10% of our lending volume.
- Just in Africa, some 150 operations in the portfolio: \$2.5b plus \$435m for enabling environment
- All lending modalities: SIL/M, APL, Emergency, TAL
- All sectors: HIV/AIDS, Transport, Social Protection, Education, Rural, Urban, Public Sector/Decentralization,



Your role in forging new partnerships

- Adapted to country context
- Mainstreaming
- Scaling up