### RESOLVE

# CASM 3.0

### COLLABORATIVE ACTION FOR SUSTAINABLE COMMUNITIES AND RESPONSIBLE SMALL SCALE MINING

## **CASM Draft Mission Elements**

- CASM is a multi-stakeholder organization that aims to promote sustainable development in communities where responsible artisanal and small-scale mining is an important economic activity.
- Stakeholders in CASM hold each other mutually accountable for meeting development objectives set on a global, regional and in-country basis.
- CASM is powered by a global network of responsible small scale miners.
- CASM develops actionable policies, tools and products; convenes project teams of experts and stakeholders; creates space for dialogue; and organizes hand-on expertise, services and guidance for its members.

### Programs

### Policy, Practice and Network Services

#### CASM Members Network/CASM Voice

- Members Join, Commit to Advancing Responsible Practices
- Annual Meeting, Regional Meetings
- Policies, Tools & Resources (Collaborative Web Toolkit)
- "Advocacy" Member Leads Plug-In to Key Initiatives (e.g. mercury, EITI)
- Secretariat Funds and Annual Meeting Sponsorships

#### Responsible ASM Policy Team/Active Archive

- CASM Core + Experts Network (Global & Regional, Selective)
- Policy & Practice Documents, Modules, Training
- Consulting Services
- 1/3 Secretariat Funds, 1/3 Project Funds, 1/3 Consulting

#### Sustainable CASM Solutions

- 1. Mercury Control & Reduction Program
- 2. Ethical Supply Chains, Certification, Assurance (electronics, jewelry, etc.)
- 3. LSM & ASM Solutions
- Active Field Work, Best Practices, Systems Design, Tools, Training, Workshops, Pilot Projects
- 100% Project Funding

### Programs Field & In-Country Services

#### CASM Field Services

- Response to Site and Regional Challenges
- Organized Regionally
- CASM Organizes Expert Teams to Respond to Specific Needs
- Consulting to Governments, LSM Companies, Supply Chain Companies
- Targeted Donor and Fee-for-Service Support

#### Sustainability Roadmap Program – For Governments

- Convene multi-sector teams to support governments in development of sector goals; CASM goals adapted locally; multisector review of progress and mutual accountability; supported by network of experts; linked to donor/bank funds; benefits LSM and investors
- Bolsters govt. capacity; improves investor/donor climate
- Project funding, targeted donations, consulting

### Programs Innovation and Fund Management

### Innovation Fund & Tech Assistance Fund

- Fund to Seed Innovation, Solutions, New Tools
- Advances New Policy Development
- Limited Number Annually, Selection Conveys Value

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Targeted Donor Funds

### Sustainable Community Benefit Funds

- Best Practices
- Program Design
- Fund Management
- Evaluation
- Corporate Partners, Donor Funds

### Structure

- **Base:** ASM Members Join Network, Commit to Responsible ASM
- Board: Stakeholder Partnership (4 Chambers: Govts, Civil Society, Corporations, ASM)
  - 12 Member Board, 3 Seats Each Sector
  - World Bank Permanent Seat
  - ASM Members Select 3 Seats and Ratify Annual Priorities
  - Donor Committee
- □ Staff: Reports to Board
  - Policy-Tech Staff/Unit at Bank
    - Policy, Convening, Core Staff
  - External Secretariat for Efficiency/Capacity
  - Projects Teams: Bank Sanctioned/Outsourced
  - Housing of Funds TBD

# Funding Strategy

- 3 Year Strategy:
  - 3 Year Commitment to 100% Secretariat Funding
  - Additive Project Funds
- Year 3 to 10 Strategy:
  - Secretariat 50% Funded by General Funding
  - Project and Consulting Fee (Additive) Contribute to 50% Balance
- Growing Project, Consulting Revenue Streams (demonstrates need)

### Funding Model Year 1-3

- Sectors Contribute Secretariat Funds
  - □ Donor Govts: 1/2 (+/-)
  - Mining Corporations: <sup>1</sup>/<sub>4</sub>
  - Other Corporations/Foundations: 1/4
  - ASM Members: Participation
  - ASM Country Members: Participation
  - Civil Society: Participation
    - Civil Society & ASM Members Endorse Fundraising

### **Current and New Capacities**

### Current Capacities

- Network
- Convening Capacity
- Policy Tools, Practices, Training
- Regions

### New Capacities

- Build Experts Network, Bolster Tools & Training
- Voice to ASM, "Advocacy"
- Design and Lead Solutions Projects/Programs
- ASM in Country Govt Support Bolstered

### **Benefits**

- What's different in 5 to 10 years?
  - Growing constituency of ASM sectors members with a voice
  - RASM pathways in X countries, matching donor priorities
  - Dozens of project success stories
  - CASM seen as a <u>long-term</u> contributor to solutions on conflict metals, supply chain issues, mercury and other issues
  - Accessible platform for ethical supply chain partnership (utilized)
  - CASM contributor to other initiatives of value to constituencies (EITI, etc.)
  - Track record and successful intervention model for LSM/ASM issues
  - Less conflict on a site/community basis
  - Growing market incentives for RASM
  - More investor confidence in regions where CASM is active

## Challenges

- Center of Gravity, For Execution & Management, Need Strong Leadership in the Center—More Than a Chair
- Re-Branding (Sustainable CASM) and Creating a New Moment

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- Early Confidence & Success
- Signal Efficient Decision-Making & Mutual Accountability
- Funding Leader

### For **RESOLVE**

- Tin/Tantalum Supply Chain Pilot (ITSCI)
- Electronics Sector, Gold Validation/Pilots (ASM)
- Community Benefit Fund/Best Practice/Partnership
- Responsible ASM Benchmarks—Global



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